



Our Reference: CARC/AGM/2023

Date: 09 June 2023

Changi Airport Recreation Club
Singapore Changi Airport
P.O. Box 1020
Singapore 918155

CARC President's Message FY2022/2023

Dear Members,

The 32nd Management Committee took office on 28th June 2022 in a time where Singapore borders re-opened and physical recreational activities of larger scales are permitted. Together with the airport community, CARC team strived to re-connect with our members.

2 CARC rolled out a series of physical activities including KpopX Mass Dance, Blood Donation Drives, kids' camp and bazaars. These activities were in addition to our on-going fitness classes. We also introduced "group-buys" to new local attractions such as SkyHelix at Sentosa, Singapore Zoo and River Wonders.

3 For FY2022/23, CARC registered a net loss of \$126,000 which has narrowed by 32% as compared to previous FY. This is driven by a 4% income growth from higher jackpot net takings (after taxes and prizes), membership fees, facilities booking and activities revenues.

4 It has been a privilege and joy for me to serve as the presiding President of CARC, working with the management committee and staff of CARC to navigate this challenging post-COVID recovery period. This year, I would hand the baton over to Mr Kelvin Tan from CAG. CARC Vice-President, Ms Alexis Lee from CAAS and Honorary Secretary, Ms Eunice Chen from CAAS will also be stepping down. I wish to thank them for their years of service, and welcome Ms Chee Yen Ting, incoming Vice President and Ms Jillian Chan, incoming Secretary, both from CAAS.

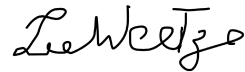
5 On behalf of CARC Management Committee, we would like to thank you for your continuous support and participation in our CARC activities. We would also like to thank Mr Han Kok Juan, CARC Chairman and Mr Tan Lye Teck, CARC Deputy Chairman for their invaluable guidance.

6 With the provision granted by Registry of Societies, the 33rd CARC AGM will be held at CARC Function Room on Wednesday, 28 June 2023 at 6.00pm. We look forward to your support in joining us at the event.

Thank you and best regards.



Lim Wei Wei (CAG)
CARC President
FY2022/23



Alexis Lee (CAAS)
CARC Vice-President
FY2022/23